

	Most Likely	Most Likely	Most Likely	Most Likely
	<i>Base</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
	£	£	£	£
<b>Heads of Service</b>				
Leadership Support	936,000	955,000	955,000	955,000
Transition and Transformation	34,000	34,000	34,000	34,000
Governance and Law	4,962,000	5,792,000	5,832,000	5,932,000
Human Resources	663,000	663,000	663,000	663,000
Finance, strategy and Corporate Services	6,189,000	6,266,000	6,193,500	6,121,000
Strategic Development	1,267,000	461,000	461,000	461,000
Economic Development	1,011,000	426,592	426,592	426,592
Planning	532,000	607,000	607,000	532,000
Operations	1,266,000	2,040,906	1,746,248	1,071,374
Housing	997,000	3,525,750	3,525,750	3,455,750
Place	2,435,000	2,560,000	2,480,000	2,435,000
Changes not attributed to services	0	100,480	201,965	203,974
Recharges to non GF accounts	-2,000,500	-4,980,500	-4,991,900	-5,003,517
Unallocated net employee costs	65,000	222,583	566,232	864,985
<b>Total for Service</b>	<b>18,356,500</b>	<b>18,673,811</b>	<b>18,700,387</b>	<b>18,152,158</b>
Internal drainage board levies	474,089	483,571	493,242	503,107
Interest payable and similar charges	486,450	859,450	902,450	829,450
Interest and investment income	-793,200	-754,000	-812,000	-810,000
New Homes Bonus grant	-1,422,422	-830,167	-493,272	0
Other non-service related grants	-1,791,912	-1,852,673	-1,873,121	-1,910,584
Town and Parish Council Precepts	2,548,751	2,548,751	2,548,751	2,548,751
Minimum revenue provision adjust.	874,000	886,000	1,189,000	1,176,000
Financing of fixed assets	1,678,710	1,026,000	165,000	165,000
<b>Net Revenue Expenditure Before Use Of Reserves</b>	<b>20,410,966</b>	<b>21,040,742</b>	<b>20,820,437</b>	<b>20,653,882</b>
Net transfers to/from reserves	-3,613,107	-1,361,503	-576,861	-47,900
<b>Total To Be Met From Taxpayers &amp; Formula Grant</b>	<b>16,797,859</b>	<b>19,679,239</b>	<b>20,243,576</b>	<b>20,605,982</b>
Net business rates income	-3,753,186	-3,482,966	-3,525,903	-3,596,421
Council Tax Requirement	-13,044,673	-12,740,350	-13,102,601	-13,586,097
<b>Surplus/(deficit) to General Reserve</b>	<b>0</b>	<b>3,455,923</b>	<b>3,615,071</b>	<b>3,423,464</b>